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**RAPAT UMUM  
PEMEGANG SAHAM TAHUNAN**

***PT ANTAM Tbk***

Jakarta, 30 Mei 2006

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**ANNUAL GENERAL MEETING  
OF SHAREHOLDERS**

***PT ANTAM Tbk***

Jakarta, May 30<sup>th</sup>, 2006

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## AGENDA RUPS TAHUNAN

1. Persetujuan Laporan Tahunan Direksi mengenai keadaan dan jalannya Perseroan selama Tahun Buku 2005;
2. Pengesahan Perhitungan Tahunan Perseroan untuk Tahun Buku 2005 sekaligus memberikan pelunasan dan pembebasan tanggung jawab para anggota Direksi dan Komisaris untuk Tahun Buku 2005;
3. Penetapan penggunaan laba termasuk pembagian dividen untuk Tahun Buku 2005;
4. Penetapan gaji/honorarium berikut fasilitas dan tunjangan lainnya untuk anggota Direksi dan Komisaris Perseroan;
5. Penunjukkan Akuntan Publik untuk mengaudit Perhitungan Tahunan Perseroan untuk Tahun Buku 2006.



## AGM AGENDA

1. To approve the Annual Report of the Board of Directors for the year ended December 31<sup>st</sup>, 2005;
2. To ratify the Audited Financial Statements for the year ended December 31<sup>st</sup>, 2005 and the discharge and release of the members of the Board of Directors and the Board of Commissioners of their responsibilities for their actions and supervision during the year ended December 31<sup>st</sup>, 2005;
3. To approve the profit allocation, including the cash dividend distribution based on the net profit-after tax of the year ended December 31<sup>st</sup>, 2005;
4. To approve the salaries, honorarium, benefits, facilities and other allowances of the members of the Board of Directors and the Board of Commissioners;
5. To approve the appointment of a Public Accountant to audit the Company's Financial Statements for the year ended December 31<sup>st</sup>, 2006



**Laporan Jalannya Perseroan  
Tahun Buku 2005**



**Antam Progress Report 2005**



## Tujuan Perusahaan

Tujuan kami adalah untuk **memaksimalkan nilai perusahaan** melalui **pemantapan operasi** yang berjalan saat ini seiring usaha **bertumbuh** guna menciptakan keuntungan yang **berkelanjutan**



## Corporate Goal

Our goal is to **maximize corporate value** by **consolidating current operations** while **profitably** expanding in a **sustainable** manner



## Strategi Perusahaan

### 1. Berfokus pada bisnis inti:

- Pemantapan kegiatan operasi yang berjalan.

### 2. Pertumbuhan berkelanjutan:

- Pertumbuhan dengan proyek-proyek pengembangan yang solid, aliansi strategis, peluang akuisisi serta peningkatan kualitas dan nilai cadangan melalui peningkatan kegiatan pemrosesan.

### 3. Mempertahankan kekuatan keuangan perusahaan:

- Pemenuhan kewajiban
- Pendanaan pertumbuhan masa depan
- Memberikan imbal hasil bagi pemegang saham melalui dividen.



## Corporate Strategy

### 1. Focus on our core business:

- Consolidating current operations

### 2. Maintain sustainable growth:

- Solid expansion projects, strategic alliances, acquisition opportunities and increasing quality and value of reserves by moving away from selling raw materials and increasing processing activities

### 3. Maintain financial strength:

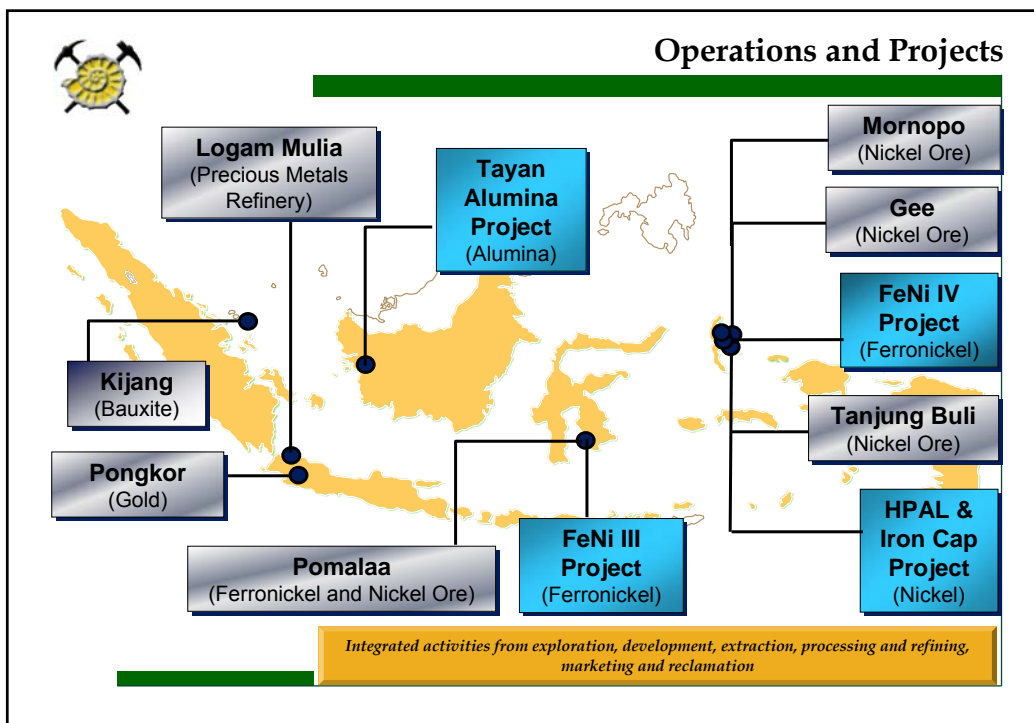
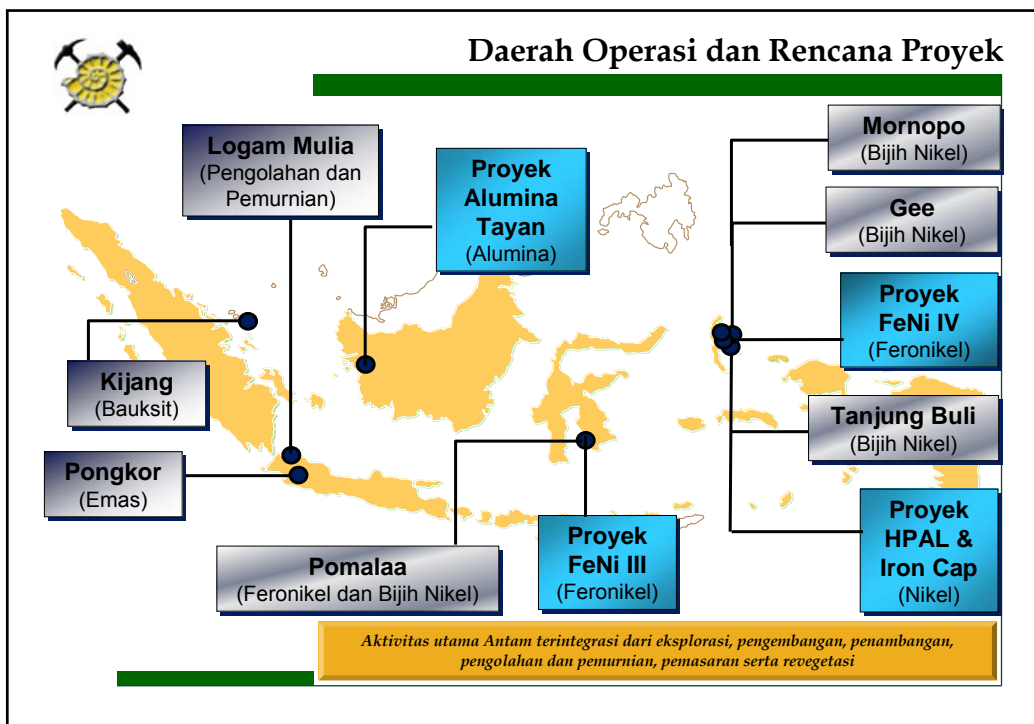
- Repay our debts;
- Finance our continued growth;
- Create value to our shareholders by paying dividends



## **Kinerja Operasi Perusahaan**



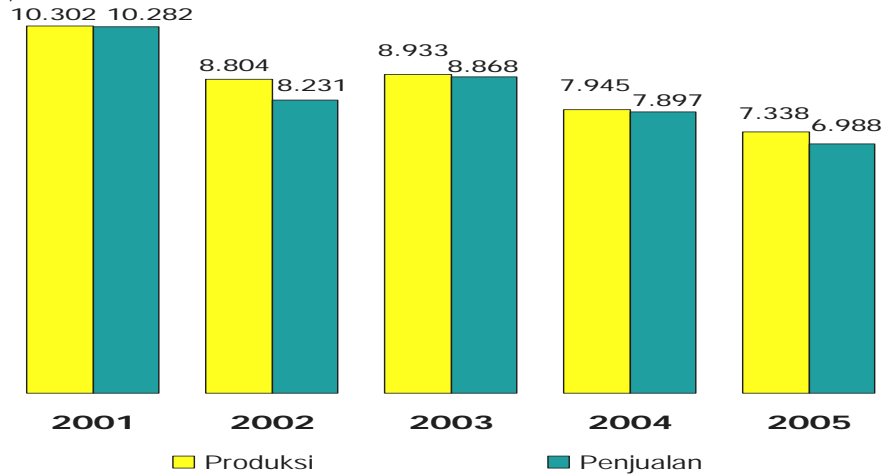
## **Operating Results**





## Produksi dan Penjualan Feronikel

(Ton Ni)

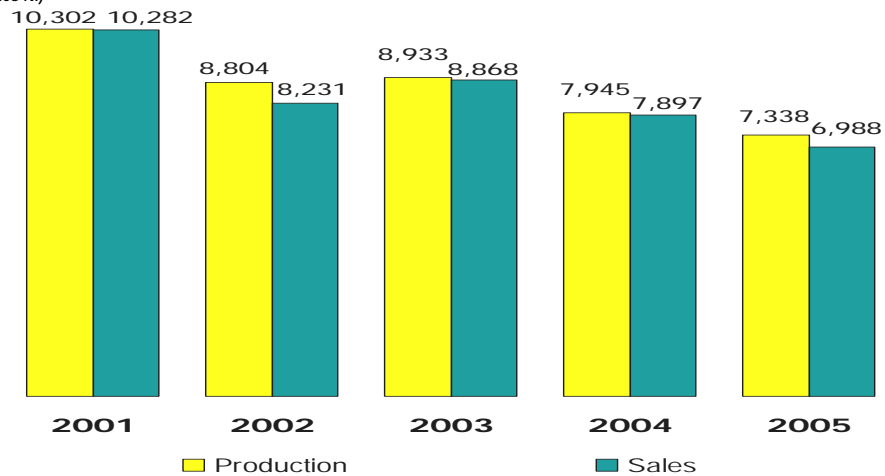


Penurunan produksi feronikel disebabkan perbaikan pabrik FeNi II pada bulan Maret 2005



## Ferronickel Production and Sales

(Tonnes Ni)

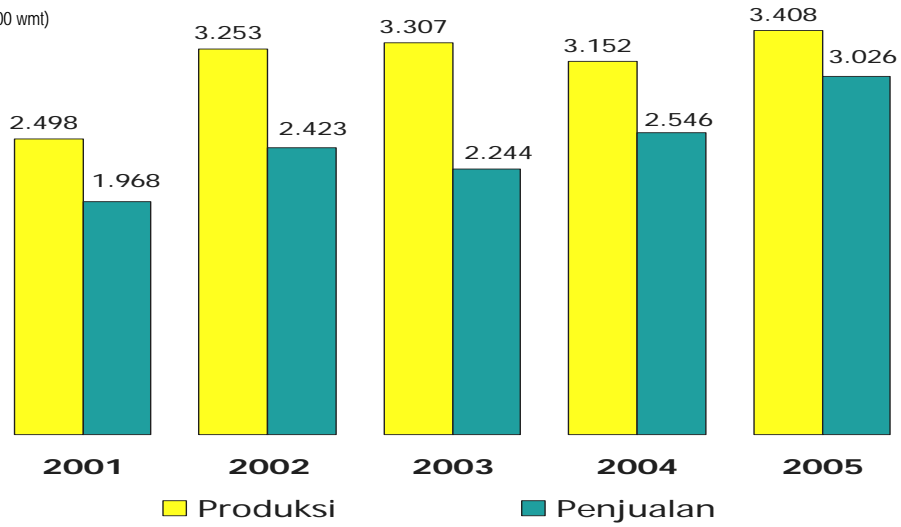


Lower ferronickel production due to FeNi II repairs in March 2005



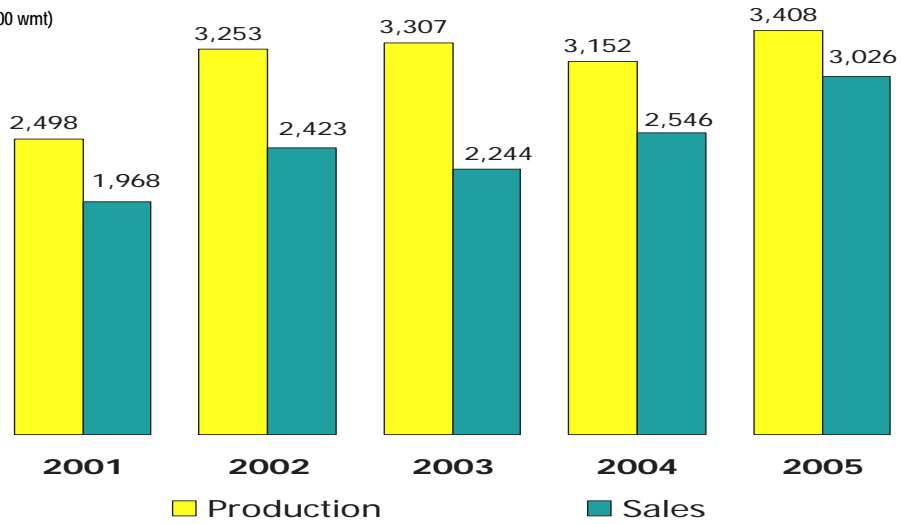
### Produksi dan Penjualan Bijih Nikel Kadar Tinggi

('000 wmt)



### High Grade Nickel Ore Production and Sales

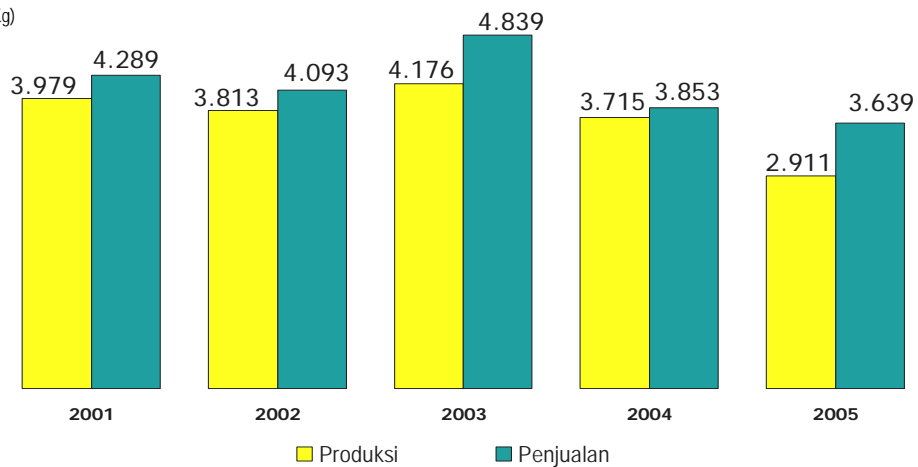
('000 wmt)





## Produksi dan Penjualan Emas

(Kg)

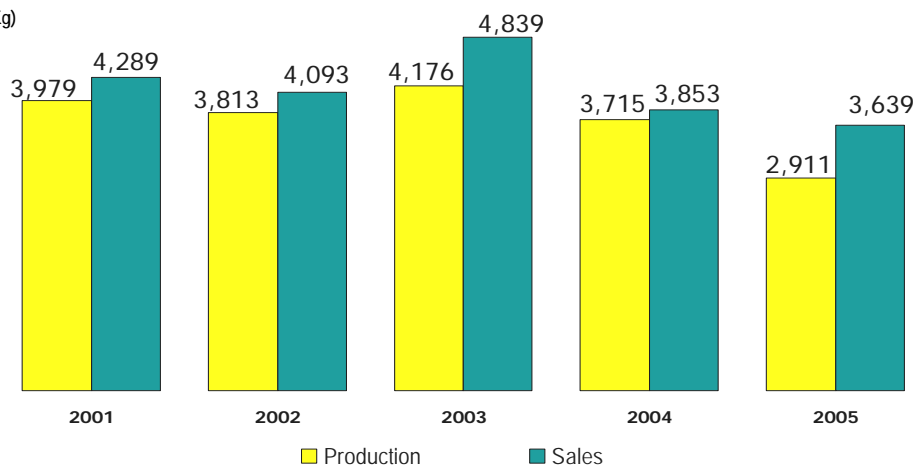


Penurunan produksi emas disebabkan kondisi batuan tambang yang rapuh dan penurunan kadar emas



## Gold Production and Sales

(Kg)

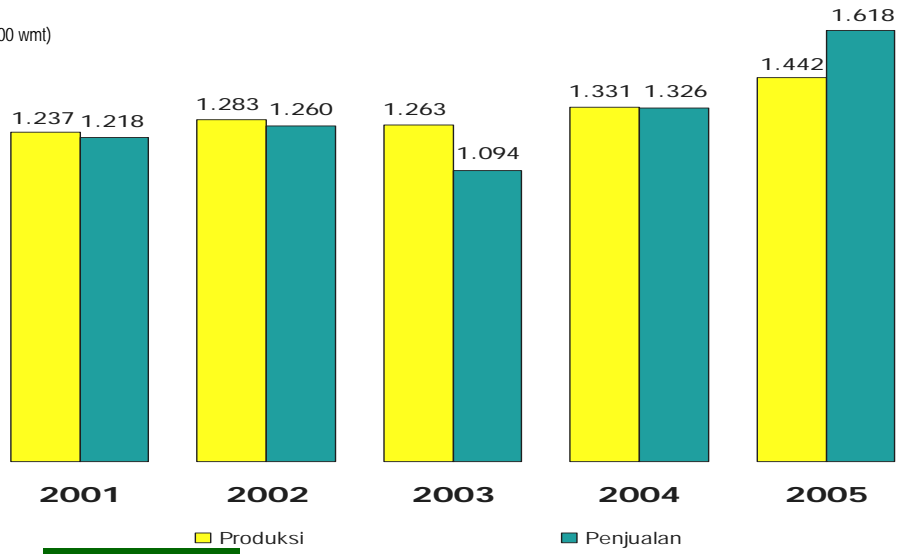


Lower gold production due to soft rock conditions at underground gold mine and lower grade



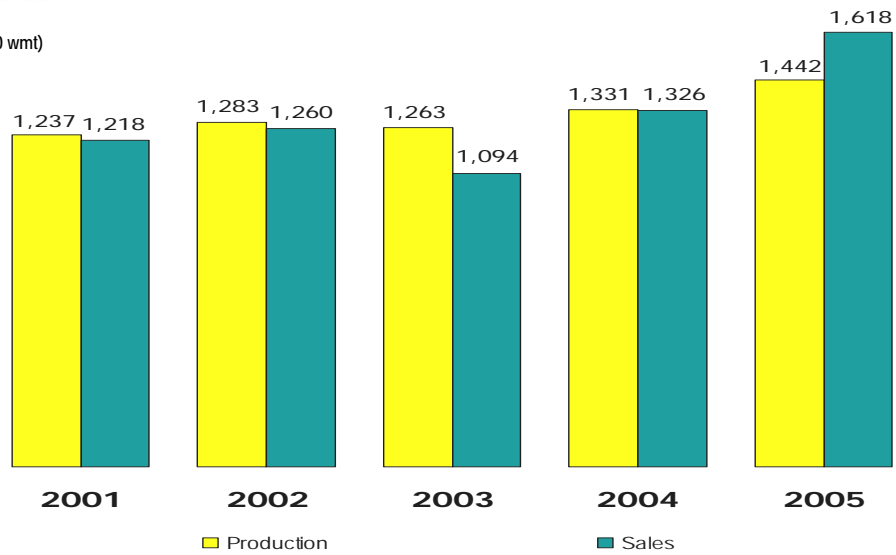
### Produksi dan Penjualan Bauksit

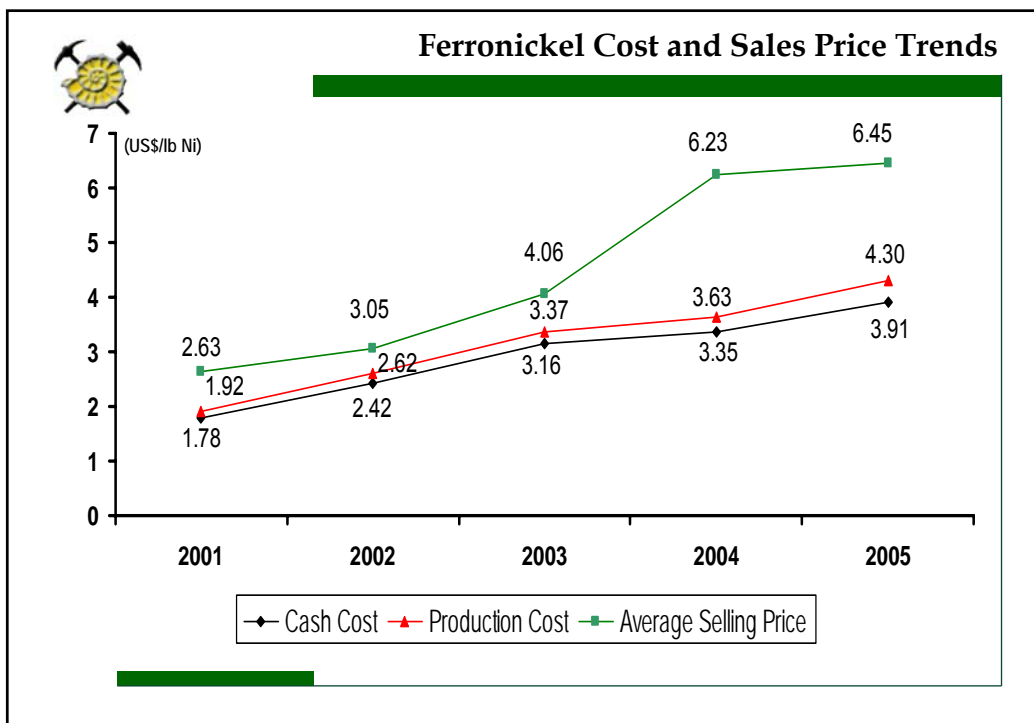
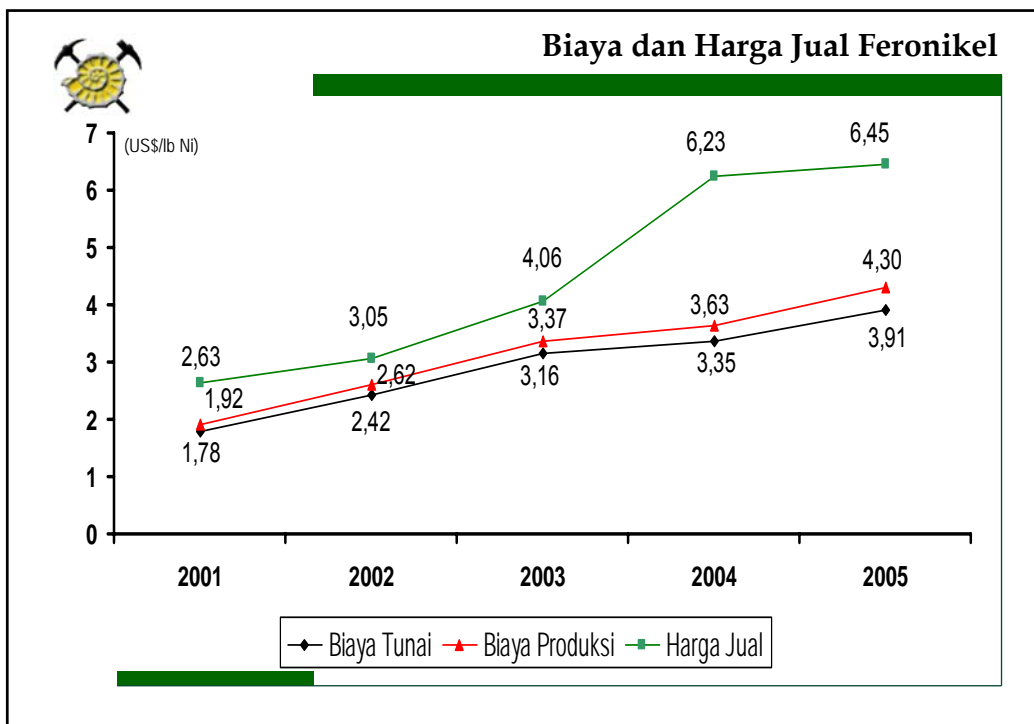
('000 wmt)

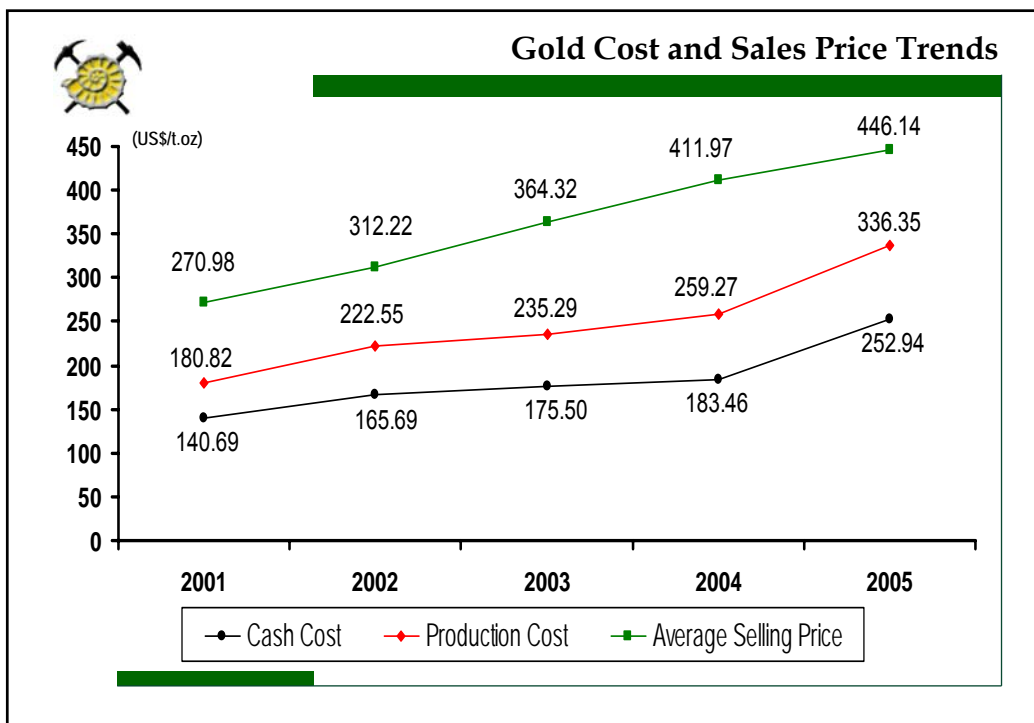
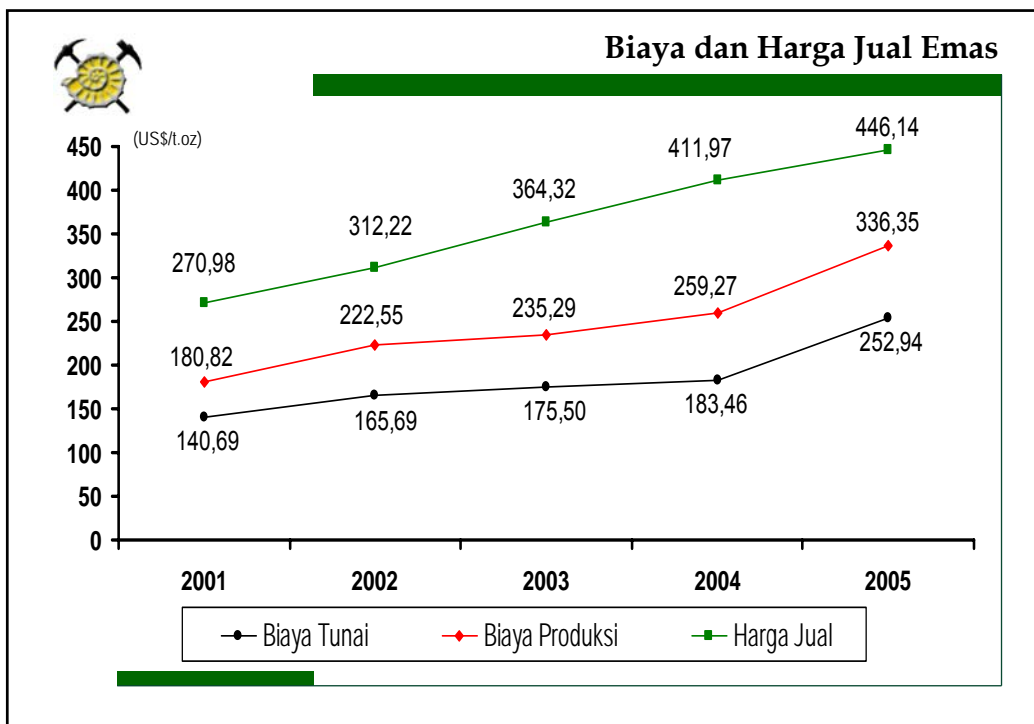


### Bauxite Production and Sales

('000 wmt)



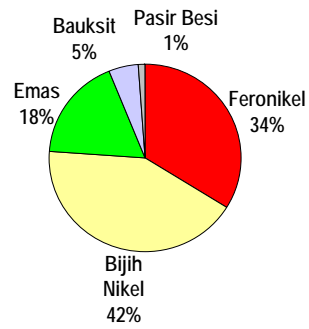




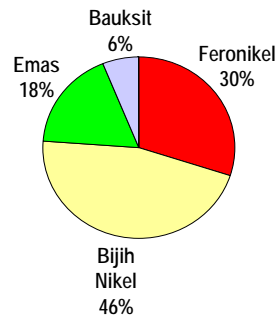


## Komposisi Penjualan\*

2004



2005

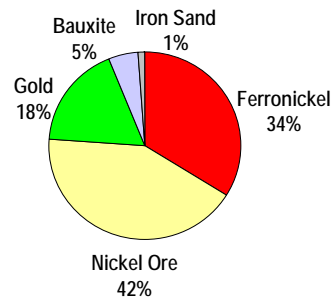


\*Berdasarkan pendapatan

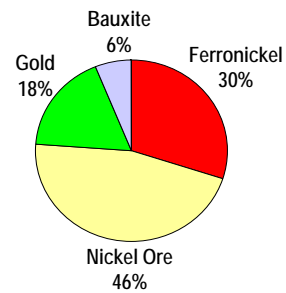


## Sales Breakdown\*

2004



2005

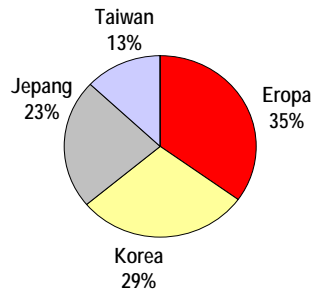


\*Based on revenue

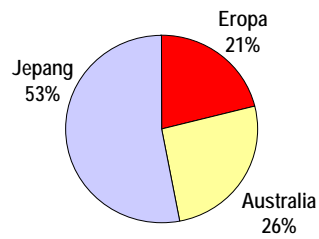


## Penjualan Berdasarkan Tujuan

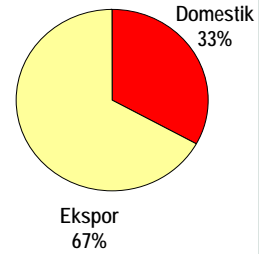
### Feronikel



### Bijih Nikel



### Emas

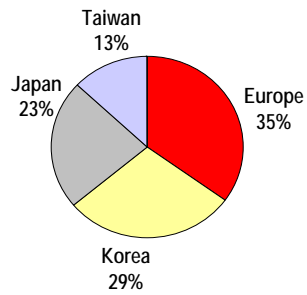


\*Berdasarkan pendapatan

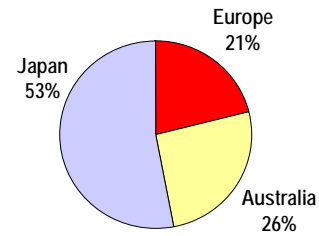


## Sales by Destination\*

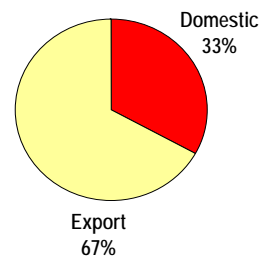
### Ferronickel



### Nickel Ore



### Gold



\*Based on revenue



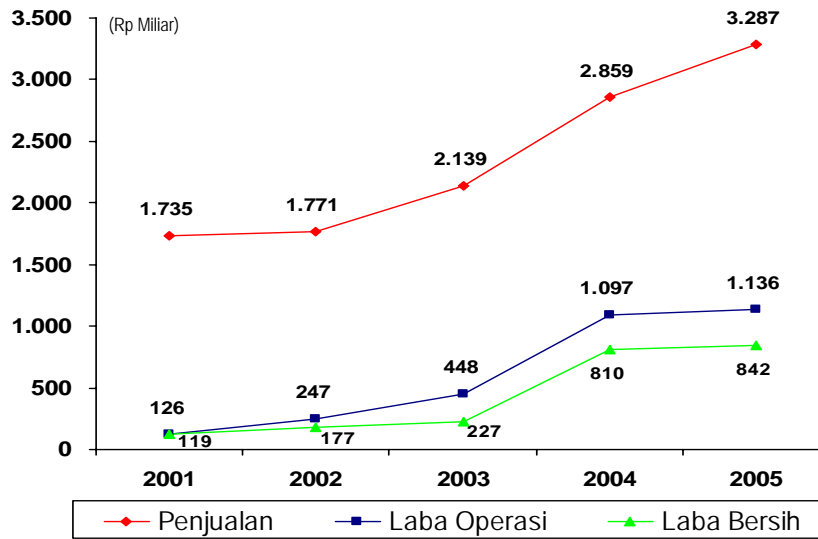
## **Kinerja Keuangan Perusahaan**



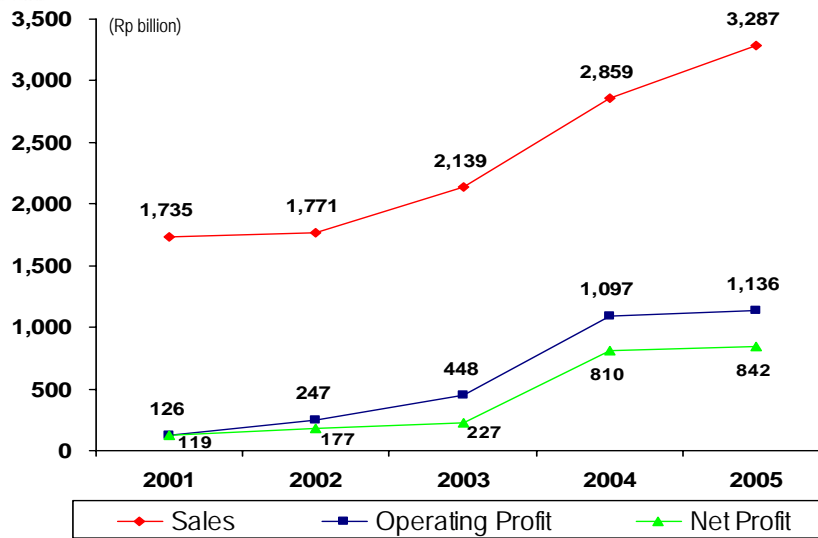
## **Financial Results**



### Ikhtisar Laba Rugi



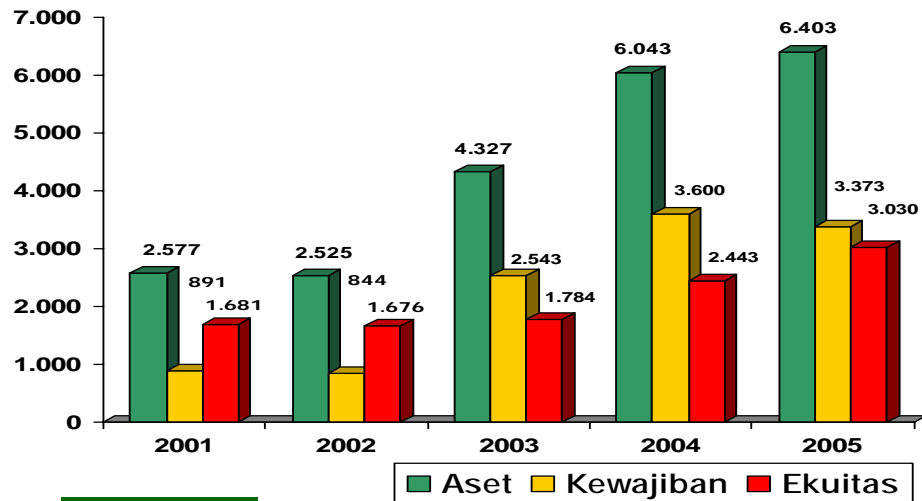
### Profit and Loss Performance





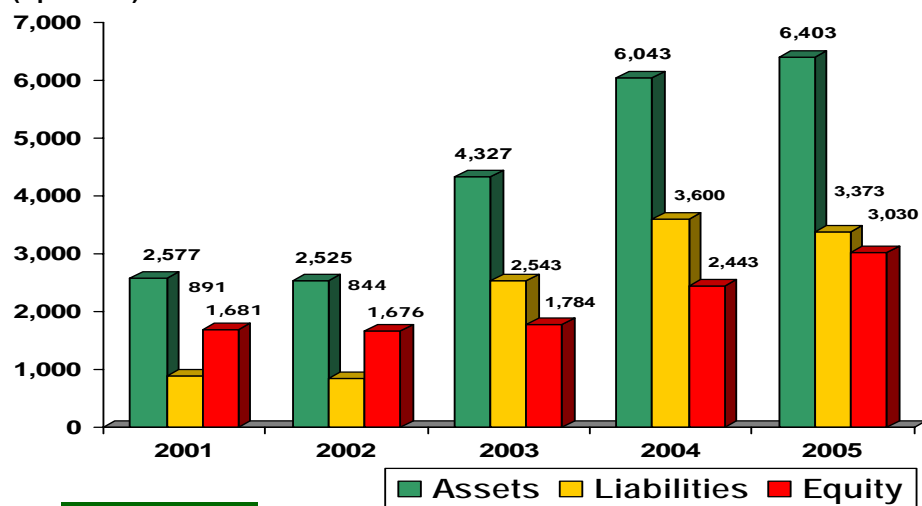
### Ikhtisar Neraca

(Rp Miliar)



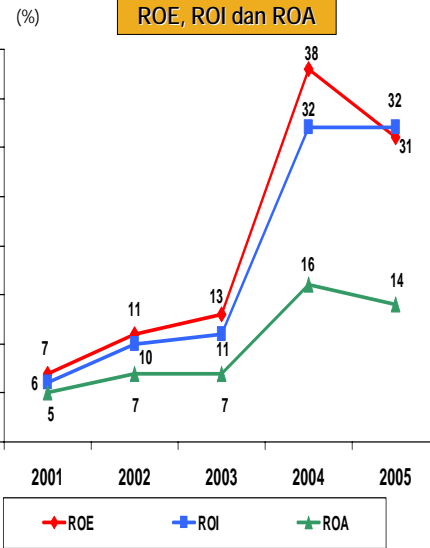
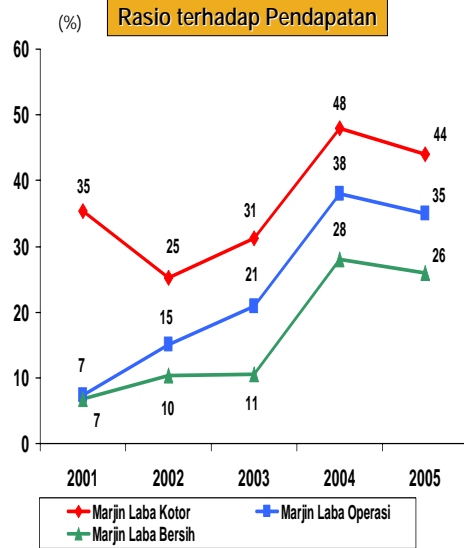
### Balance Sheet Performance

(Rp Billion)

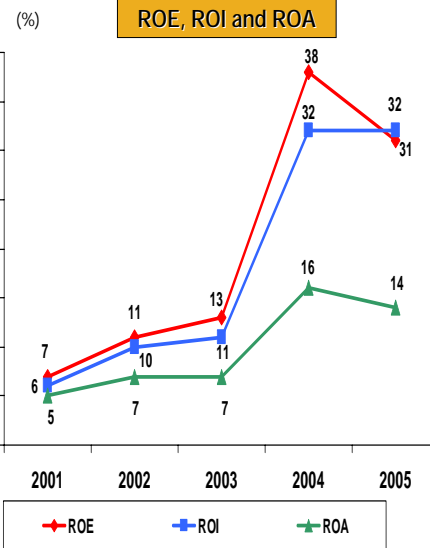
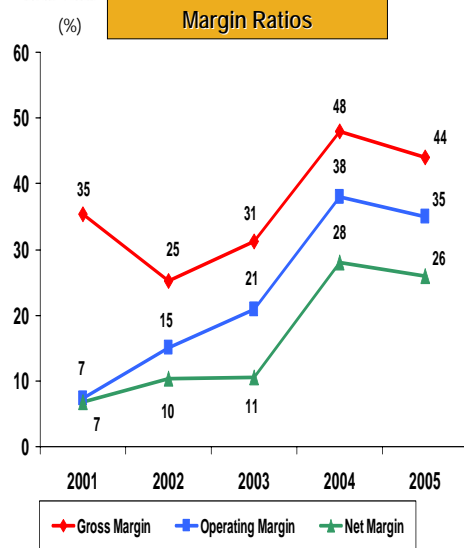




## Rasio-Rasio Terhadap Pendapatan, ROE, ROI, serta ROA

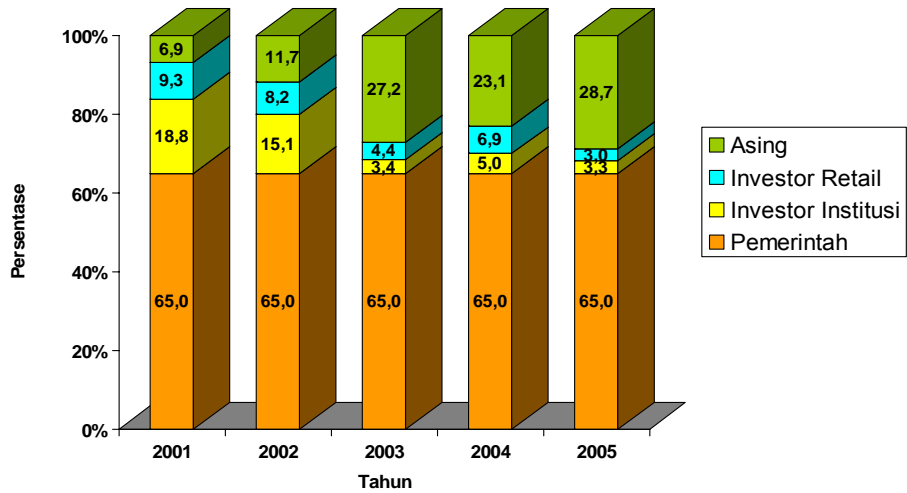


## Margin Ratios, ROE, ROI, and ROA

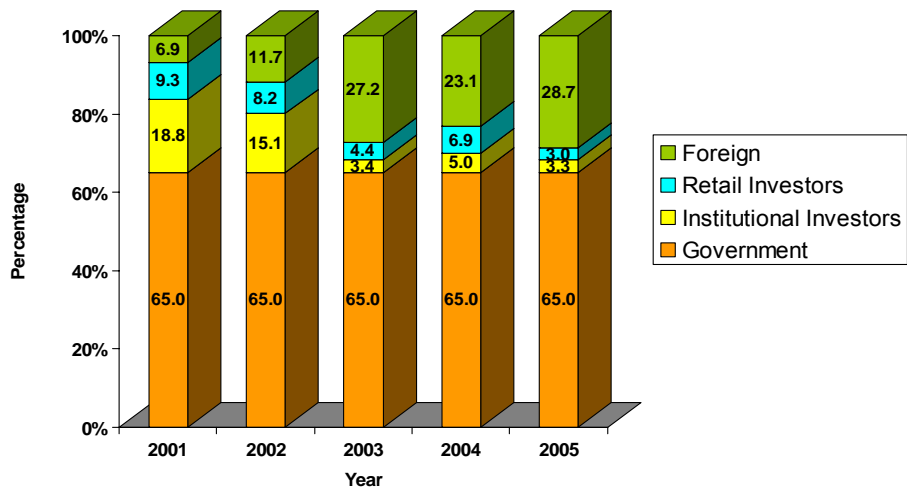




### Komposisi Pemegang Saham Antam



### Shareholders Composition





## **Tanggung Jawab Sosial Perusahaan**

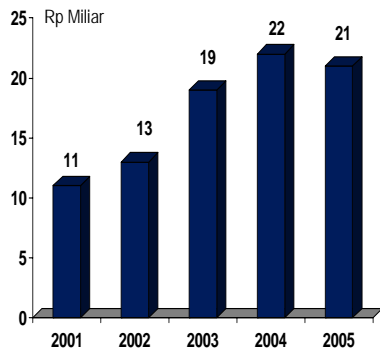


## **Corporate Social Responsibility**



## Lingkungan Hidup dan Pasca Tambang

### Biaya Pengelolaan Lingkungan 2001-2005

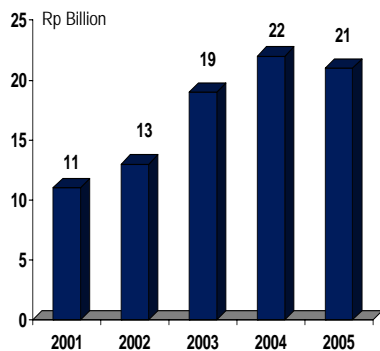


- PROPER peringkat Biru diperoleh UBP Nikel Pomalaa dan UBP Emas Pongkor.
- Biaya pengelolaan lingkungan serta kegiatan rehabilitasi lahan terganggu mencapai biaya Rp21 miliar dengan luas lahan 240,92 ha.
- Antam memiliki rencana pengelolaan lingkungan dan pasca tambang yang dikaji oleh Komite Lingkungan dan Pasca Tambang
- Program pasca tambang tahun 2005 berada di Gebe, Cikotok dan Cilacap.



## Environment and Mine Closure

### Environmental Management Spending 2001-2005

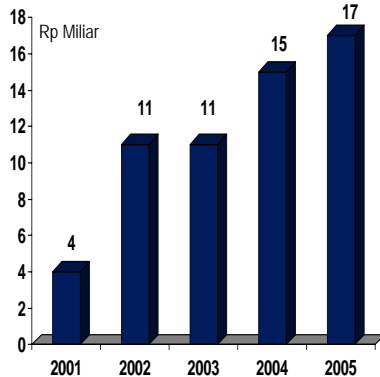


- The Corporate Performance Assessment Program (PROPER) ranked the Pomalaa and Pongkor operations a rating of blue, the middle ranking on a five colour scale.
- Antam's spending on environmental management and rehabilitation reached Rp21 billion. Land rehabilitation of 240.92 ha.
- Every environmental management and mine closure plan must be reviewed by Commissioner-level Environment and Mine Closure Committee
- In 2005 Antam implemented post-mining programs at Gebe, Cikotok and Cilacap.



## Pengembangan Masyarakat dan PETI

### Biaya Pengembangan Masyarakat 2001-2005

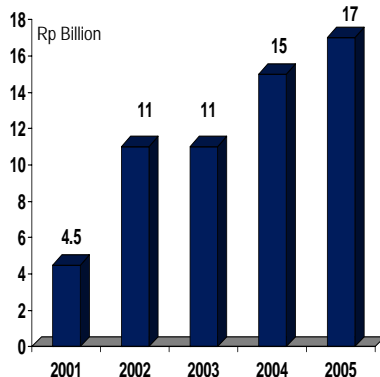


- Selama tahun 2005, Antam mengeluarkan Rp17 miliar untuk kegiatan pengembangan masyarakat.
- Upaya menekan jumlah PETI melalui pendekatan sosial, ekonomi, keamanan dan pemberdayaan masyarakat cukup efektif untuk menekan jumlah PETI.
- Sampai dengan tahun 2005 Antam juga menyalurkan dana PKBL sebesar Rp29,6 miliar dengan tingkat kolektibilitas 55,69%



## Community Development and Illegal Mining

### Community Development Spending 2001-2005

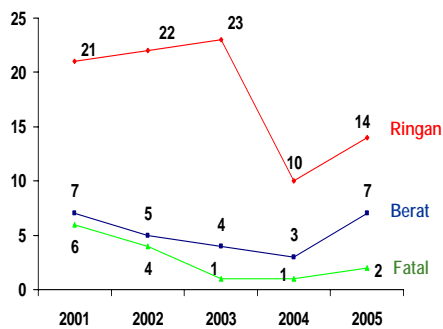


- Antam spent Rp17 billion in 2005 on community development activities.
- Attempts to reduce the number of illegal miners used a three-pronged approach focused on social, economic and security were quite successful.
- Until 2005 Antam has distributed Rp29.6 billion through the Partnership and Local Community Development program with a 55.69% collectibility rate



## Keselamatan dan Kesehatan Kerja

Kecelakaan Kerja 2001-2005

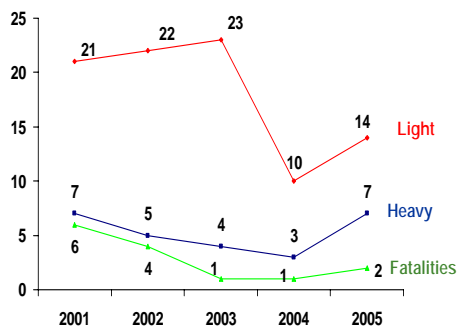


- Pada bulan September 2005 terjadi kecelakaan di level 500 Ciurug, tambang emas Pongkor akibat dinding tambang yang rapuh
- Antam selalu berorientasi untuk mencapai target kecelakaan nihil.
- Pada tahun 2005, untuk kinerja 2004, Antam kembali memperoleh penghargaan K3 melalui UBP Nikel Operasi Pomalaa, UBP Emas Pongkor, UBPP Logam Mulia, serta UP Pasir Besi.



## Occupational Safety and Health

Work Accidents 2001-2005



- In September 2005, due to softer than normal wall conditions, a ceiling collapsed at the 500 metre level of the Pongkor gold mine
- Antam aims to reach zero accidents rate
- In 2005, for 2004 performance, Antam again received an award for Occupational Safety and Health with special mention for Pomalaa nickel facility, Pongkor gold mine, Logam Mulia precious metals refinery and the Iron Sands mining unit.



## Tata Kelola Perusahaan - Assessment E&Y

### Assessment berdasarkan 10 Best Practice ASX

Prinsip-prinsip ASX		Peringkat Antam
		Baik ——— Buruk
1	Meletakkan pondasi yang kuat bagi pengelolaan dan pengawasan perusahaan	
2	Struktur direksi dan komisaris yang memberi nilai tambah bagi perusahaan	
3	Meningkatkan proses pengambilan keputusan yang etis dan bertanggung jawab	
4	Menjaga integritas dalam pelaporan keuangan	
5	Pengungkapan informasi secara tepat waktu dan seimbang	
6	Menghargai hak pemegang saham	
7	Mengetahui dan mengendalikan risiko	
8	Mendorong peningkatan kinerja	
9	Sistem remunderasi yang adil dan bertanggung jawab	
10	Mengenai kepentingan para stakeholder	

**Skala**

Baik : Pada atau diatas tingkat yang direkomendasikan

Buruk: Jauh dibawah tingkat yang direkomendasikan



## Good Corporate Governance - E&Y Assessment

### Current level within ASX GCG Principle

ASX Principle		Antam's Current Level
		Good ——— Poor
1	Lay solid foundations for management and oversight	
2	Structure the Board to add value	
3	Promote ethical and responsible decision making	
4	Safeguard integrity in financial reporting	
5	Make timely and balanced disclosure	
6	Respect the rights of shareholders	
7	Recognise and manage risk	
8	Encourage enhanced performance	
9	Remunerate fairly and responsibly	
10	Recognise the legitimate interest of stakeholders	

**Scale**

Good: At or Above recommended level

Poor: Substantially below recommended level



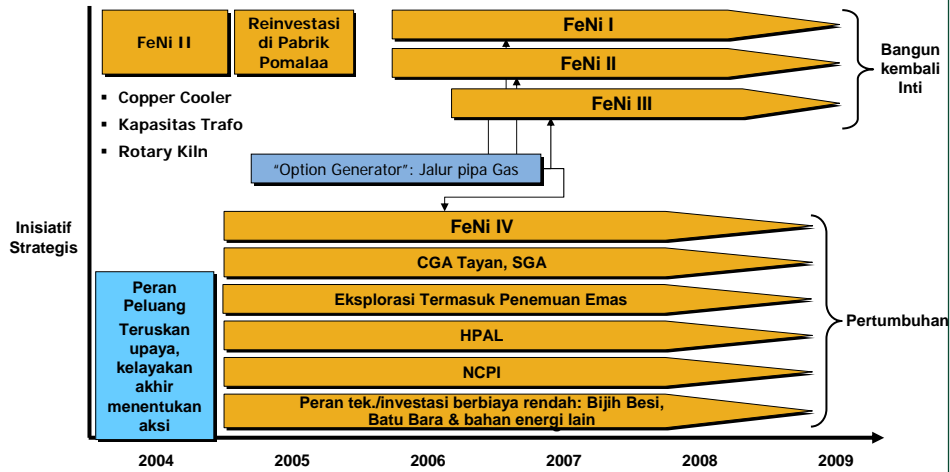
## **Pengembangan Perusahaan**



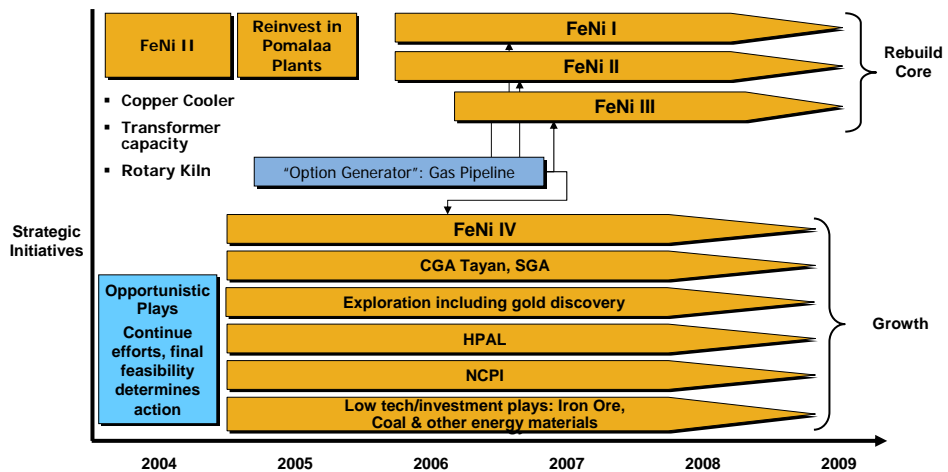
## **Corporate Development**



## Rencana Pengembangan Perusahaan



## Corporate Development Strategy



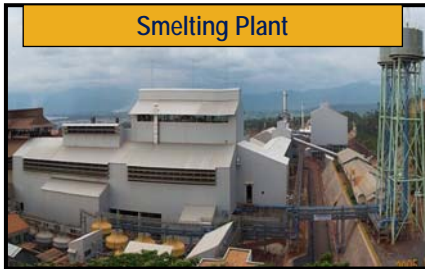


## Proyek FeNi III

Power Plant



Smelting Plant

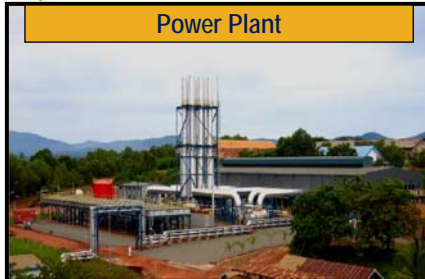


- Peningkatan kapasitas produksi nikel lebih dari dua kali lipat menjadi 25.000 ton Ni
- Nilai proyek US\$320 juta
- *Switch on* PLTD-3 di awal tahun 2005
- Peningkatan pendapatan secara signifikan dan efisiensi melalui skala ekonomis
- *Switch on* FeNi III pada tanggal 12 Februari 2006

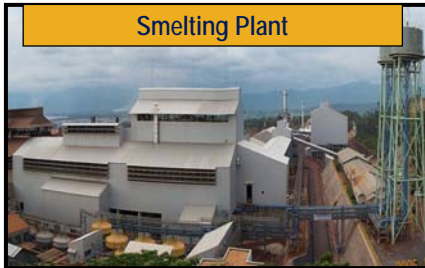


## FeNi III Project

Power Plant



Smelting Plant



- More than double annual nickel capacity to 25,000 tonnes
- Total investment of US\$320 million
- Switch on of Power Plant-3 occurred in early 2005
- Substantially increase revenue and efficiency through economies of scale
- Switch on of FeNi III on February 12, 2006



## Pengembangan Jangka Menengah dan Panjang

- **Proyek Tayan Chemical Grade Alumina - Target konstruksi akhir 2009**
  - Nilai proyek US\$220 juta dengan kapasitas produksi 300.000 tpa
  - Antam telah menandatangani *Joint Venture Agreement* dengan mitra Showa Denko, Marubeni dan STAR pada tanggal 31 Maret 2006
- **Proyek FeNi IV - Target beroperasi 2011**
  - Nilai proyek US\$650 juta dengan kapasitas produksi 30,000 tpa
  - Telah menandatangani *Memorandum of Understanding* dengan POSCO Korea
  - Fokus pekerjaan saat ini adalah penyelesaian studi kelayakan proyek
- **Proyek High Pressure Acid Leaching (HPAL) - Target Bankable Feasibility Study 2010**
  - Nilai proyek US\$1 miliar dengan kapasitas 50.000 tpa
- **Proyek Nickel Contained Pig Iron (NCPI) - Target beroperasi 2009**
  - Nilai proyek US\$150 juta dengan kapasitas 2 juta tpa NCPI
- **Proyek Smelter Grade Alumina**
  - Tahapan diskusi dengan mitra dari China
  - Fokus pekerjaan saat ini adalah penyelesaian *Heads of Agreement*

*Seluruh proyek pengembangan perusahaan direncanakan akan didanai melalui project financing*



## Medium and Long Term Growth Projects

- **Tayan Chemical Grade Alumina Project – target of 2009**
  - US\$220 million project with production capacity of 300,000 tpa
  - Signed Joint Venture Agreement with Showa Denko, Marubeni and STAR on March 31, 2006
- **FeNi IV Project - target of 2011**
  - Cost of US\$650 million with production capacity of 30,000 tpa
  - Memorandum of Understanding signed with POSCO Korea
  - Currently working towards completion of feasibility study
- **High Pressure Acid Leaching (HPAL) project – target of BFS by 2010**
  - Cost of US\$1 billion with production capacity of 50,000 tpa
- **Nickel Contained Pig Iron (NCPI) Project – target of 2009**
  - Cost of US\$150 million with production capacity of 2 million tpa of NCPI
- **Smelter Grade Alumina**
  - Ongoing discussion with Chinese partners
  - Currently working towards completion of *Heads of Agreement*

*All are expected to be project financed*



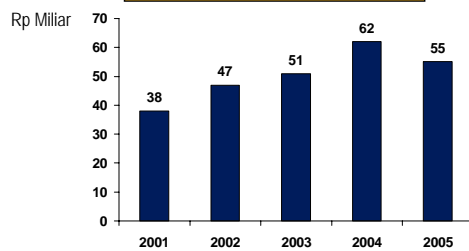
## Eksplorasi

### Cadangan dan Sumber Daya Mineral\*

Komoditas	Jumlah Bijih 2004	Jumlah Bijih 2005
Nikel saprolit	113.190.000	112.050.000
Nikel limonit	198.860.000	175.450.000
Emas	5.513.000	4.550.000
Bauksit	112.250.000	85.400.000
Pasir Besi	2.650.000	2.650.000

- Fokus kegiatan eksplorasi pada komoditas nikel, emas, dan bauksit
- Data cadangan belum termasuk sumber daya tereka (di luar JORC Code) yang berjumlah 42 juta wmt nikel saprolit, dan 125 juta wmt nikel limonit serta KP-KP yang belum dieksplorasi

### Pengeluaran Eksplorasi



\*Sesuai Competent Person's Report per 31 Desember 2005, tidak termasuk Sumber Daya Tereka, dalam wet metric tons (wmt)



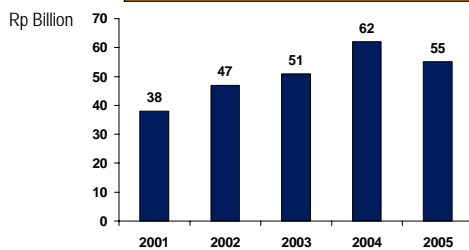
## Exploration

### Mineral Resources and Ore Reserves\*

Commodity	Ore Quantity 2004	Ore Quantity 2005
Saprolite nickel	113,190,000	112,050,000
Limonite nickel	198,860,000	175,450,000
Gold	5,513,000	4,550,000
Bauxite	112,250,000	85,400,000
Iron sands	2,650,000	2,650,000

- Antam's exploration activities focused on nickel, gold, and bauxite in Indonesia
- Antam's reserves estimations did not include inferred resources (non JORC Code) of 42 million wmt saprolite ore and 125 million limonite ore and unexplored mining licenses.

### Exploration Spending 2001-2005



\*Based on Competent Person's Report. Figures as per December 31, 2005, does not include inferred resources, in wet metric tons (wmt)



## Usaha Patungan

JV	% Antam	Mitra
PT Sorikmas Mining	25	Oropa
PT Gag Nikel	25	BHP Billiton
PT Dairi Prima Minerals	20	Herald Resources
PT Weda Bay Nickel	10	Weda Bay Minerals
PT Galuh Cempaka	20	BDI Mining Corp.
PT Cibaliung Sumberdaya	10.25	Austindo
PT Nusa Halmahera Minerals	17.5	Newcrest
PT Gorontalo Minerals	20	PT Bumi Resources
PT Sumbawa Timur Mining	20	Aberfoyle Indonesian Inv.
PT Bima Wildcat Minahasa	15	Pacific Wildcat Resources
PT Straits Consultancy	N/A	Straits Resources
PT Pelsart Tambang Kencana	15	Pelsart International

	Exploration
	FS
	Development/Production
	No activities

- Sebagian besar usaha patungan masih berada dalam tahapan eksplorasi dan pengembangan
- Beberapa JV yang menunjukkan perkembangan yang baik diantaranya PT Nusa Halmahera Minerals, PT Dairi Prima Minerals, PT Galuh Cempaka dan PT Cibaliung Sumberdaya



## Joint Ventures

JV	% Antam	Partners
PT Sorikmas Mining	25	Oropa
PT Gag Nikel	25	BHP Billiton
PT Dairi Prima Minerals	20	Herald Resources
PT Weda Bay Nickel	10	Weda Bay Minerals
PT Galuh Cempaka	20	BDI Mining Corp.
PT Cibaliung Sumberdaya	10.25	Austindo
PT Nusa Halmahera Minerals	17.5	Newcrest
PT Gorontalo Minerals	20	PT Bumi Resources
PT Sumbawa Timur Mining	20	Aberfoyle Indonesian Inv.
PT Bima Wildcat Minahasa	15	Pacific Wildcat Resources
PT Straits Consultancy	N/A	Straits Resources
PT Pelsart Tambang Kencana	15	Pelsart International

	Exploration
	FS
	Development/Production
	No activities

- Most of Antam's joint ventures are still at the exploration and development phase
- In 2005 some of Antam's JVs made significant progress. Among others PT Nusa Halmahera Minerals, PT Dairi Prima Minerals, PT Galuh Cempaka and PT Cibaliung Sumberdaya



## **Aspek Umum dan Sumber Daya Manusia**



## **General Affairs and Human Resources**



## Sumber Daya Manusia

- Mulai 1 Juli 2005 Antam membentuk organisasi baru diantaranya Pusat Pembelajaran (*learning centre*) dan fokus pada implementasi prinsip GCG
- Kompetensi SDM:
  1. Mempertahankan kompetensi perencanaan dan pengendalian operasional
  2. Perbaiki rasio jumlah pegawai inti dan pegawai penunjang
  3. Pengembangan kompetensi SDM melalui program pelatihan.
- Peningkatan penghasilan bulanan (*take home pay*) pegawai sebesar rata-rata 50% pada tahun 2005 dan peningkatan penghasilan tahunan melalui tunjangan kinerja tahunan 2005 sebesar 7 bulan penghasilan dibandingkan 5 bulan penghasilan pada tahun 2004.



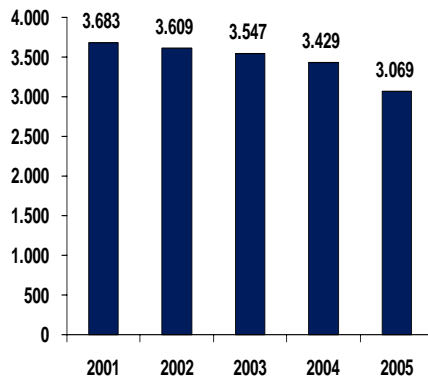
## Human Resources

- Starting on July 1, 2005, Antam implemented new organization structure include Learning Centre, and focused on GCG principle implementation
- Human Resources Competency:
  1. Maintain planning competency and operational controlling
  2. Improve permanent and temporary employee ratios
  3. Develop Human Resources competency thru training programs
- Average take home pay increased 50% in 2005 and annual year end bonuses increased from 5 times to 7 times of monthly base salaries in 2005



## Rightsizing

Jumlah Karyawan Antam

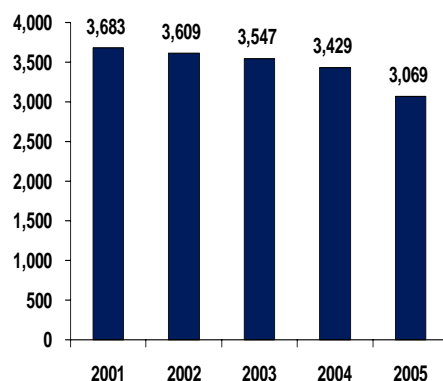


- *Rightsizing* dilakukan untuk meningkatkan produktivitas tenaga kerja dan mengurangi beban pegawai dengan penghematan biaya setahun sebesar Rp60 miliar.
- Penutupan tambang Gebe dan Cilacap menurunkan jumlah karyawan Antam sebesar 12% menjadi 3.069 orang dengan target jumlah karyawan 2.500 orang di tahun 2009



## Rightsizing

Number of Employees



- Antam conducted rightsizing to improve employee productivity and to reduce employee cost of Rp60 billion per year
- Following closure of Gebe and Cilacap mines, Antam's workforce decreased 12% to 3,069. Antam plans to reduce the workforce to 2,500 by 2009



## Upaya Penghematan di bidang Umum dan Sumber Daya Manusia

- *Overhead cost* Kantor Pusat dihemat sebesar Rp55,39 miliar pada 2005 atau turun 35% dibandingkan tahun 2004, termasuk biaya kesehatan pegawai tahun 2005 yang turun Rp6 miliar menjadi Rp13 miliar melalui upaya pengendalian bagi pegawai dan Direksi dan pembatasan plafon rawat jalan dalam setahun per keluarga pensiunan.



## Cost Reduction Program in General Affairs and Human Resources

- Antam reduced head office overhead cost to Rp55.39 billion in 2005 or decreased 35% from 2004, including employee health cost that decreased Rp6 billion to Rp13 billion in 2005 by controlling full health services support for employees and BOD and full health services during retirement per year



## Beberapa Pengakuan Eksternal

- LACP 2004 Vision Awards Annual Report Competition – Platinum Winner pada *Natural Resources Category*
- Emiten Terbaik di Papan Utama 2005 – Bisnis Indonesia Award
- Best Annual Report Award 2001, 2002, 2003 & 2004 – BEJ, Bapepam, Komnas GCG
- Anugerah Business Review 2005:
  - Best Board of Commissioners (2<sup>nd</sup> place)
  - Best Corporate (3<sup>rd</sup> place)
  - Best Corporate Secretary
  - Best Community Development Program
- Top Performing Listed Companies (2<sup>nd</sup> Place) - Investor Award 2006



## External Recognition

- LACP 2004 Vision Awards Annual Report Competition – Platinum Winner in Natural Resources Category
- Best Listed Company 2005 – Bisnis Indonesia Award
- Best Annual Report Award 2001, 2002, 2003 & 2004 – BEJ, Bapepam, Komnas GCG
- Anugerah Business Review 2005:
  - Best Board of Commissioners (2<sup>nd</sup> place)
  - Best Corporate (3<sup>rd</sup> place)
  - Best Corporate Secretary
  - Best Community Development Program
- Top Performing Listed Companies (2<sup>nd</sup> Place) - Investor Award 2006





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**TERIMA KASIH**

***PT ANTAM Tbk***

Jakarta, 30 Mei 2006

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**THANK YOU**

***PT ANTAM Tbk***

Jakarta, May 30<sup>th</sup>, 2006

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